



## MEETING OF THE GPP EXECUTIVE

23 November 2009 at 12:30

Solution Centre, Bridge House

### MINUTES

#### Present:

Gillian Beasley	Chair, Chief Executive, PCC
Mick Leggett	Vice chair, Chief Executive, Cross Keys Homes
Richard Astle	GPP, Director
Angela Bailey	Chief Executive, NHS Peterborough
Christina Wells	Head of Performance & Improvement, PCC
Nik Patten	Chief Executive NHS Peterborough & Stamford Hospitals Foundation Trust
Andy Hebb	Chief Superintendent, Cambridgeshire Constabulary
CLlr J Holdich	Chair of Scrutiny Committee – Non Executive
Chris Strickland	Deputy Chief Fire Officer, Cambs Fire & Rescue

#### In attendance:

David Sturgess	Programme Manager, PCC
Paul Phillipson	Executive Director of Operations
Louise Harrison	GPP Co-ordinator

#### 1. Welcome & Apologies for Absence:

The Chair welcomed those present.

Apologies for absence were received from Marco Cereste, Colleen Gostick, Steve Compton & Lindsey Burrows-Howe.

#### 2. Creating High Performing LSP of the Future:

Gillian Beasley outlined the purpose of the meeting, reminding the executive that the work had been commissioned to build on the successful work of the GPP to date and to see how the Strategic Partnership can be improved and how we can drive forward the performance of outcomes.

An agreement is required from the partners as to which direction to move and how to implement the 1<sup>st</sup> stage of the improvement project.

A presentation (attached) was given by David Sturgess on the journey and challenges ahead and opportunities that we face. The proposed new operating framework was presented; developing leadership of place and building a strategic commissioning capability.

There was then a general discussion about the design principles for the new operating framework during which the following key points were noted:

- The importance of taking the opportunity to shape Peterborough's place agenda ourselves, rather than have it imposed on us by central or regional government
- The issue of how partners such as police and fire who have wider geographic responsibilities can align with Peterborough's agenda
- The need to focus on a few key priorities in order to drive change
- The importance of recognising that we don't have to do everything in partnership
- Example of drugs and commissioning partnership work – vulnerable adults (cross cutting & holistic)
- The importance of communication – both within and between partner organisations
- The need for members of the executive to give personal commitment to this agenda
- The issue of accountability of partners
- Concern about how to make sure the city leaders don't end up sitting on all partnerships and boards
- The importance of using the forthcoming CAA to help identify the key priorities for the next financial year

At the end of the discussion the chair summarised the general feeling of the meeting: that there was broad agreement on the proposed operating principles and a desire to move forward with the proposals as soon as possible.

### **3. Feedback from Groups on moving forward:**

The executive then broke into two discussion groups focusing on the following questions

- What would our city business plan look like and how would we progress it?
- How will you need to manage the impact on your organisation?
- What is needed for us to step up a level?
- How will we make a difference and what will focus on in 2010?

The discussion in the groups is summarised below

- Need to agree role of executive and its vision for target operating model. Also its values.
- Need to consider which back office functions are in-scope to be brought closer together.
- Accountability of partners remains a key issue to be resolved
- Identify 4-5 top priorities drawn from CAA and align these where possible with partners' individual business plans
- Will need a radical change of culture – we need to define this
- Communication will be vital, both across partnerships and through partner structures
- The strategic commissioning executives could be brought in quickly
- Useful to take account of lessons learnt from Making Cambridgeshire Count
- The importance of ensuring the strategic commissioning executives focus on causes and are forward looking

4. The items for further discussion at next GPP Executive meeting – 2<sup>nd</sup> December 2009 @ ASBAH – were agreed as follows:

- Target Operating Model
  - share straw man /discussion to help create Place Vision / design around integrated client groups or functional
- Strategic Commissioning Executives
  - Discuss and agree form and function and what are the big things they will focus on immediately (priorities the Exec want)
  - Roles of members of commissioning executive and populating with people and what it means to be a place leader
  - Modelling costs and efficiencies
- Resources to make the implementation programme work (including improvement East support )
- Programme plan – development (CW/RA) and Exec acting as a programme Board
- Communications plan
- Future meetings