



GPP Health & Wellbeing
14th July 2010

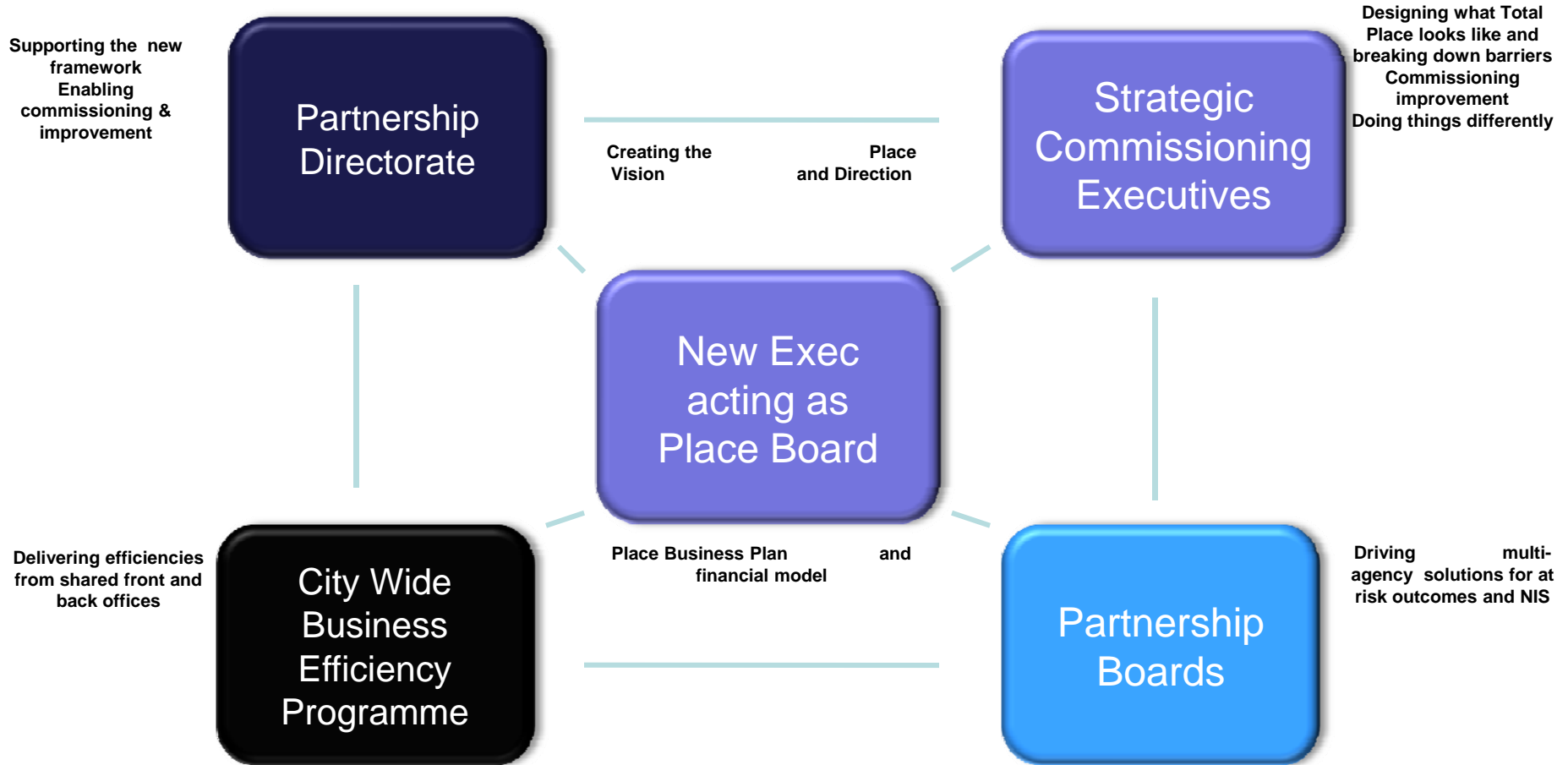


Context

- The new landscape of new government, less money, ever closer partnership working is reflected in emerging conversations about GPP and its work.
- LSP Review made some recommendations last year, but not fully implemented or 'bought into'
- Need to understand how this fits in with the Green Shoots programme



LSP Review - Proposed operating framework:





Objectives

- improve performance across the existing Sustainable Community Strategy (SCS) and Local Area Agreement (LAA)
- commission innovative solutions to the emerging One Place agenda, linked to the Green Shoots programme
- develop integrated business plans for some or all of the priorities of the SCS for 2011-12
- deliver cashable savings
- support continued culture change across all partner organisations





Principal Judgements

Decisive partnership working isn't possible in the classic environment of large, representative partnership boards

But that broad stakeholder buy-in and influence has to be retained – Total Place has to be a 'Total' not just public sector agenda – VCS and business engagement vital.

That current arrangements have led to a disaggregation of effort with a strong focus on indicators, not on outcomes or priorities



Current thinking of what needs to be done



- Review the Sustainable Community Strategy to ensure it is fit for purpose in new landscape – to reflect JSNA
- Distinguish between the executive/non-executive roles with partnership working
- Strengthen role of GPP executive
- Establish an executive function for each priority
- Streamline partnerships structures – refocus GPP Board, evolve partnerships – fewer, more focused meetings





Strategic Commissioning Teams

Purpose as in the LSP Review:

- Commissioning a coherent city wide response to our issues
- Discovering what works and making it happen
- Driving bold and imaginative solutions
- Seeking and getting partners to deliver more
- Advancing development well beyond traditional boundaries





Priority leadership teams

Additional roles

- Developing a single business plan for each priority
- Managing stakeholder engagement – partnerships and Scrutiny
- Agreeing what we will stop doing!
- Commissioning a coherent city wide response to our issues
- Discovering what works and making it happen
- Driving bold and imaginative solutions
- Seeking and getting partners to deliver more
- Advancing development well beyond traditional boundaries





Single business plan

Ambitiously the plan would

- Reflect the refreshed SCS
- Contain the objectives for all aspects of work within each priority
- Be fully costed and resourced
- Identify who is responsible for delivery and hold them to account
- Identify and manage risks
- Eliminate areas of duplication across the work of the contributing partners
- Provide fully costed options for delivery on a range of budgetary scenarios
- Be recognised and signed-off by the accountable bodies of all partners
- Break out of the indicator strait-jacket
- Be transformational
- Prioritise and de-prioritise
- Create partnership opportunities for employees
- Maintain strong stakeholder engagement, including partnership structures





Single business plan

- Conceptually simple!
- Powerful framework to be adopted for identifying transformation opportunities
- Must be approached in stages
- Opportunities to be mapped, seeking appropriate early projects
- Realities of legislative, organisational, financial and behavioural silos need to be accepted and worked with – neither excuses nor impatience

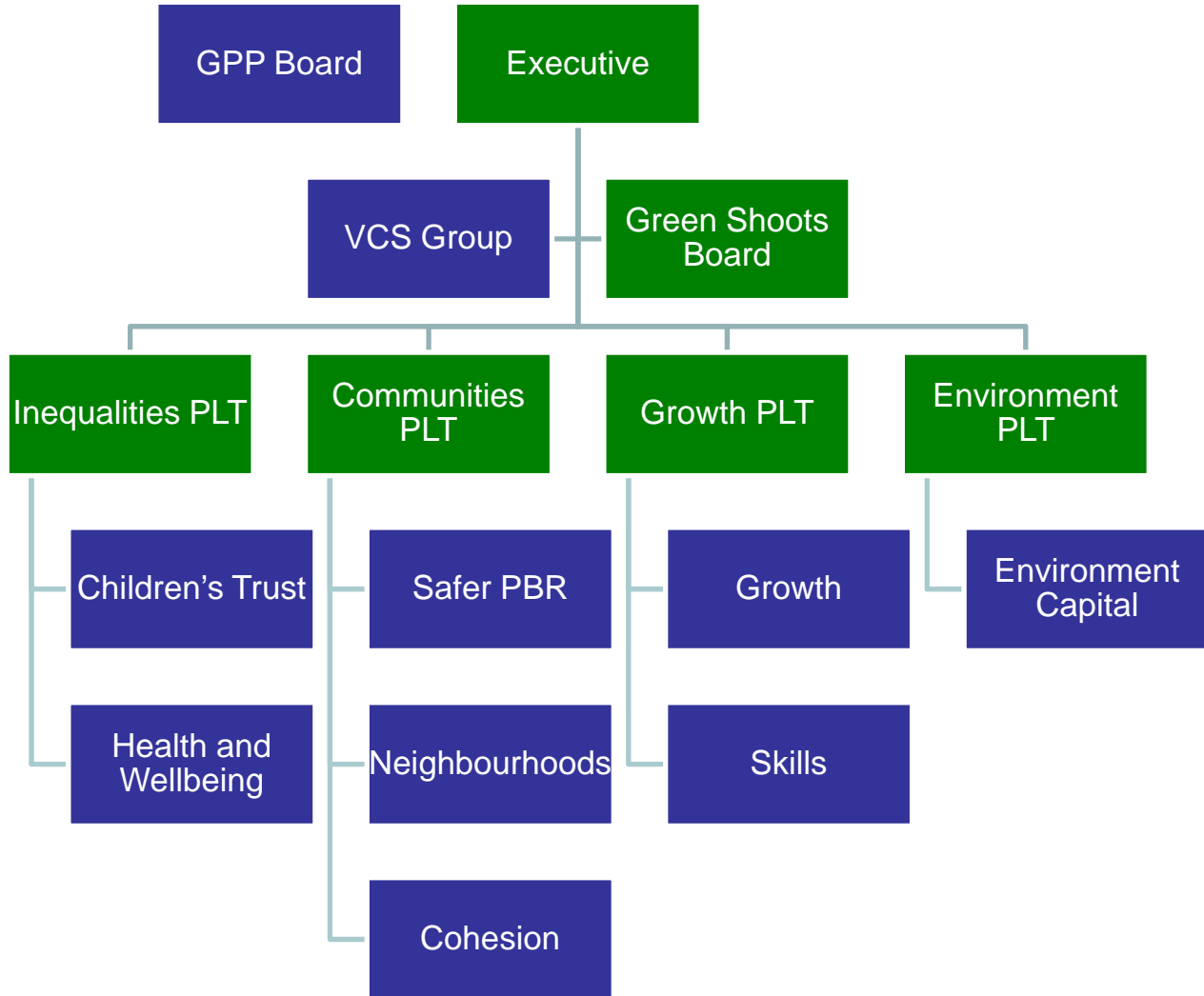




Partnerships

- GPP Board – six monthly stakeholder update
- Partnerships effectively the non-executive function of the structure
- Question, challenge, join-up
- Strong imperative for PLTs to consider appropriate partnership structures within their priority – annual review of all structures
- Increasing joint work with Scrutiny?







Green Shoots

- Green Shoots programme is integral to this work
- Provides the focus and drive to support the PLTs and partnerships in delivering cashable savings
- Reports into GPP Executive
- Linked into each PLT – driving key cross cutting themes

